

FSN E-Commerce Ventures Limited

(formerly 'FSN E-Commerce Ventures Private Limited')

August 05, 2022

National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra – Kurla Complex, Bandra (E), Mumbai – 400 051

Symbol: NYKAA

Dear Sirs,

BSE Limited Corporate Relationship Department, 2nd Floor, New Trading Wing, Rotunda Building, P.J. Towers, Dalal Street, Mumbai – 400 001

Scrip Code: 543384

Sub: Investor Presentation

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing the Investor Presentation for the quarter ended June 30, 2022, to be used by the Company for the analyst / institutional investors meeting(s) scheduled today i.e., August 05, 2022.

Kindly take the same on record.

Thanking You.

Yours faithfully,

For FSN E-Commerce Ventures Limited

(formerly 'FSN E-Commerce Ventures Private Limited')

Rajendra Punde

Head - Legal, Company Secretary & Compliance Officer

Mem. No.: A9785





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- 1. Quarterly Highlights
- 2. Business Highlights
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- 4. Other Updates





Q1 FY23: Macro Indicators



Rising Inflation

Rising inflation can be considered to be one of the biggest challenges which is having an impact on consumption demand recovery. The CPI Inflation rate as of Jun'22 was 7.0

Challenges



Increasing Interest Rate

The Repo rate has been increased by 50 bps to 4.90% to control the rise of inflation



Reduction in Discretionary Spend by Consumers

Consumer spending on Discretionary has dropped by 18% in India

Positive Indicators



GST Collection

The Average Monthly Gross GST Collection in Q1 FY23 saw a growth of 37% YoY (all time high)



Demand Recovery

Demand Recovery led by increasing economic activities (Domestic Vehicles sales grew by **2.2**x in Jun'22 compared to Jun'19)

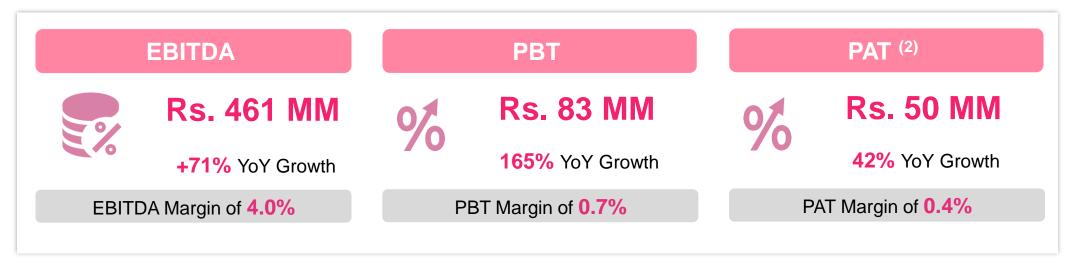


Purchasing Manager Index

Manufacturing PMI increased to 56.40 in Jul-22, at an eight month high

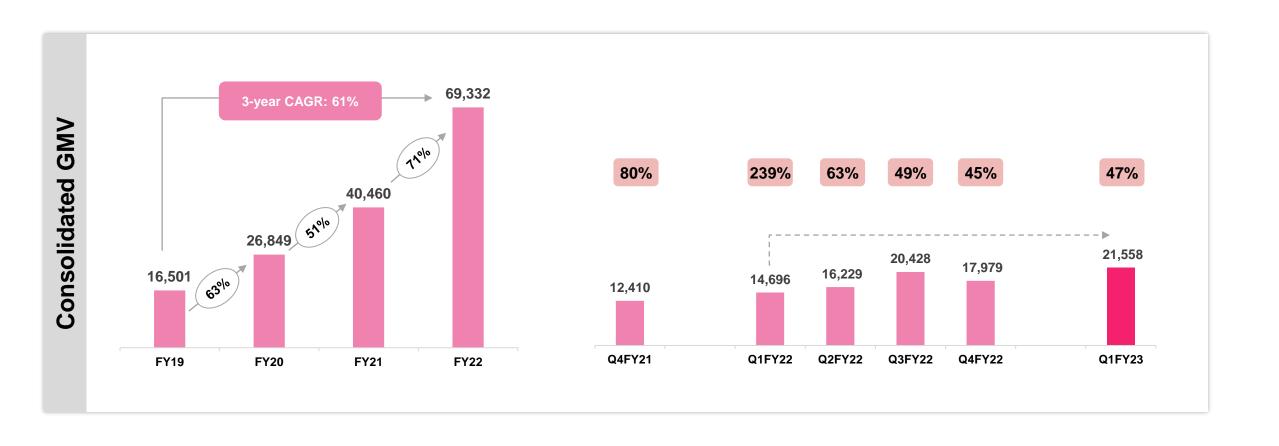
Q1 FY23: Continue to deliver Strong Performance



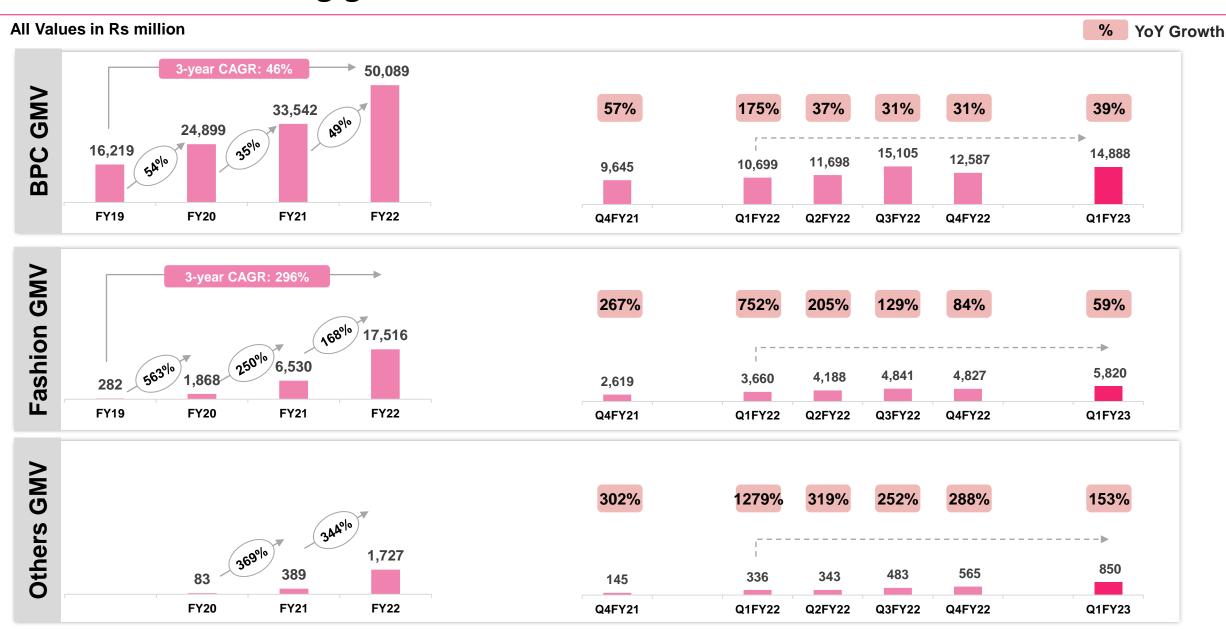


- 1. Margin% is on Revenue
- 2. PAT is after considering share of loss of associate

Q1 FY23: Maintaining growth momentum in GMV



Q1 FY23: Maintaining growth momentum in GMV



^{1.} Others includes our new business NykaaMan, eB2B platform "SuperStore by Nykaa", and International

^{2.} Previous quarters' numbers are restated to align with the new vertical definition









Beauty & Personal Care

BPC: Omnichannel Business Highlights

1



Nykaa Everyday's value proposition for consumers – A **One Stop destination** for all **Everyday Beauty and Personal Care** needs with assurance of **100% authentic products** and great value on the basket

2

Nykaa partnered with **Estee Lauder** to bring the much-awaited and popular international brand "**The Ordinary**" to India



The Ordinary (Canada)

3





Launched multiple international brands such as Victoria's Secret, Pat McGrath Labs across premium and luxe categories

4

Accelerated our offline expansion this quarter with 8 physical stores across cities like Pune, Coimbatore, Delhi, Ranchi, Ahmedabad and Kolkata. Our total physical stores count were 112 stores across 52 cities as of June 30, 2022

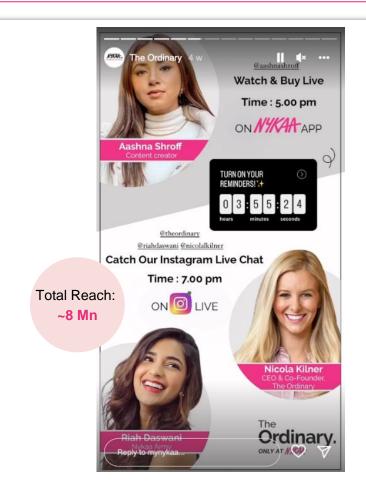


5



Nykaa Summer Super Saver Days from 3rd May – 8th May, featured widest curation of authentic brands and irresistible offers across 1,200+ beauty brands including many global to homegrown brands

BPC: Leveraging Content to Drive Commerce



The Ordinary launch was EXTRA-Ordinary!

Unique and engaging content featuring mega influencer, Malvika Sitlani, a watch & shop live PR kit unboxing with mega influencer Aashna Shroff and an Instagram Live with the CEO and Co-Founder, Nicola Kilner



Mothers Day Brand Hero Content

Nykaa celebrates what makes mother super and human - as against superhuman - through light and relatable microfilms for Mother's Day



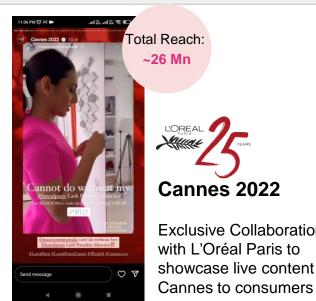
Nykaa Everyday

Ultimate Guide To Shower & Hygiene Routine ft. @Nishka Bhura



Coachella Ready with Nykaa

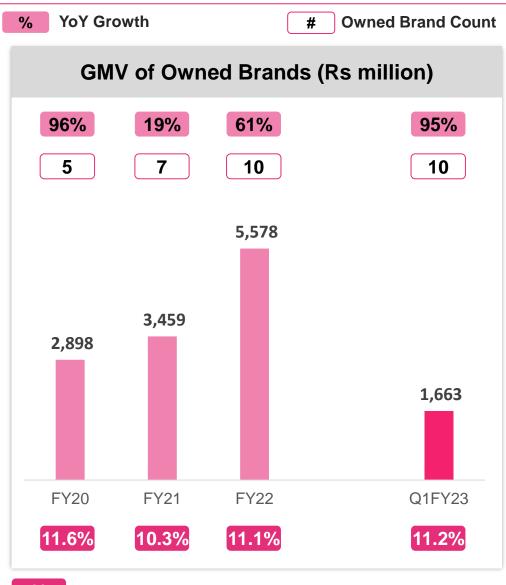
Top Indian beauty creators attended one of the largest and most famous music festival Coachella as part of a Nykaa activation with multiple brand participation



Cannes 2022

Exclusive Collaboration with L'Oréal Paris to showcase live content from

BPC: Expanding depth and width of House of Brands Portfolio (1/2)



Strong Channel Presence

Online - India

nykaa.com nykaaman.com

dotandkey.com

earthrhythm.com

3P Platforms⁽²⁾

Offline - India(3)

- 112 own physical stores across 52 cities (Owned Brands available across all our physical stores)
- 1,820 general trade & 134 modern trade outlets in 138 cities
- Expanded to 1,216 retailers through eB2B "SuperStore"

International

Expanding our international presence in UAE, Mauritius, US

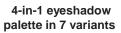
- Contribution of Owned Brands to Nykaa BPC GMV
- Previous years' numbers are restated to align with the new vertical definition
- 2. Dot & Key and Earth Rhythm sells through other 3P Online Platforms
- 8. Stats does not include Earth Rhythm, as Company holds a minority stake in the brand

BPC: Expanding depth and width of House of Brands Portfolio (2/2)

New Product Launches











Color Corrector





20% Vitamin C Serum



Cica + Niacinamide SPF 50 Sunscreen



Watermelon + **AHA Toner**











@arth rhythm



Deodorant





Hair Serum





10% Vitamin C Serum

- Oily

Night Moisturizer



Facial Oils

Lash & Brow Serum

Foaming Cleansers

Marketing 2 **Campaigns**



Nykaa Matte Lip Gloss featuring Janhvi Kapoor





Nykaa SkinRX vitamin C (8%



Introduction of night moisturizer niacinamide)



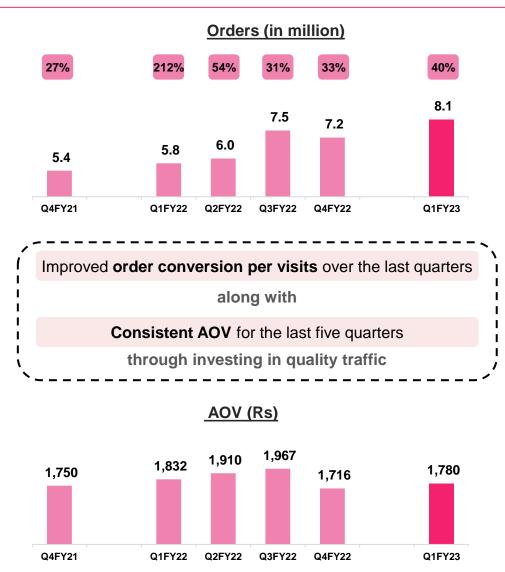


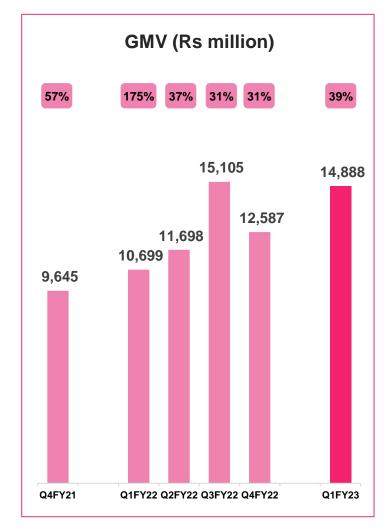
Marketing campaign focusing on Vitamin C Moisturizer featuring Athiya Shetty



BPC: Focus on customer acquisition and order volume to drive long term sustainable growth











2b

Fashion

Fashion: Business Highlights











Launched multiple International brands such Little Mistress, LC Waikiki, Oxxo, Twist, Koton across apparels & accessories

Little Mistress (UK)

LC Waikiki (Paris)

Oxxo (Turkey)

Twist (Turkey)

Koton (Turkey)

Continue to expand our House of Brands Portfolio









Women's Athleisure Brand

Home Décor & Soft Furnishing

Ethnic Jewellery

Men's Innerwear & Athleisure

3



Launched Nykaa Fashion's First in Fashion Spring Summer'22 Collection, focused on offering curated collection of trendy, stylish and new fashion for the season also including new launches for numerous renowned brands

Nykaa Fashion Summer Soiree (May'22), an event in Mumbai celebrated the House of Brands of Nykaa Fashion



Fashion: Leveraging Content to drive Commerce



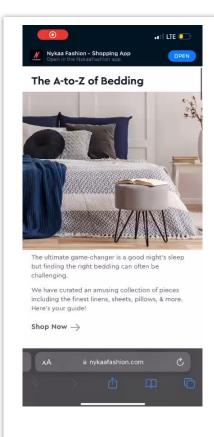
Nykaa Fashion Thank God It's Sale (#TGIS)

Announcement of the Sales Event featuring Nykaa Fashion's Brand Ambassador "Alaya F"



BHUMI PEDNEKAR FOR NYKD

Latest Brand Campaign for Nykd featuring Brand Ambassador "Bhumi Pednekar"

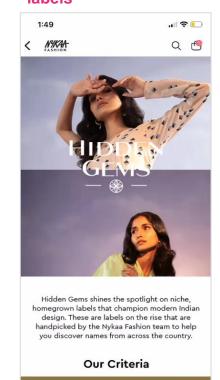


Buying Guides

Comprehensive guide enabling users to make a better purchase decision

Curation

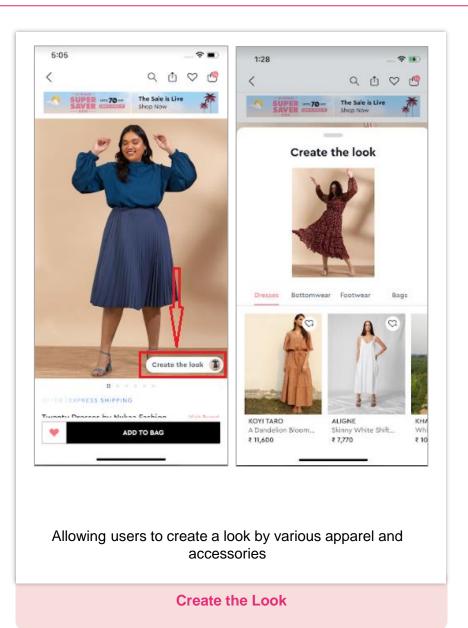
Nykaa Fashion's
Hidden Gems
Collection helping
customers to
discover niche
labels

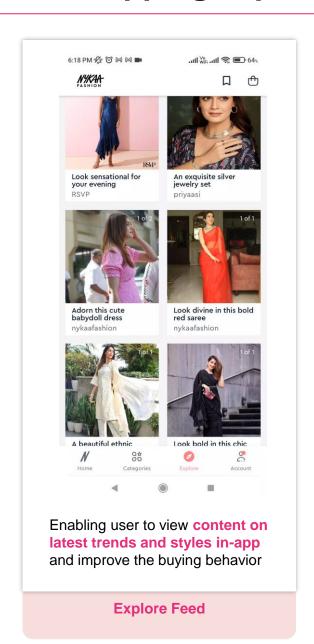




Styling 101
Educating
customers on the
latest trends and
styling tips in an
interactive fashion

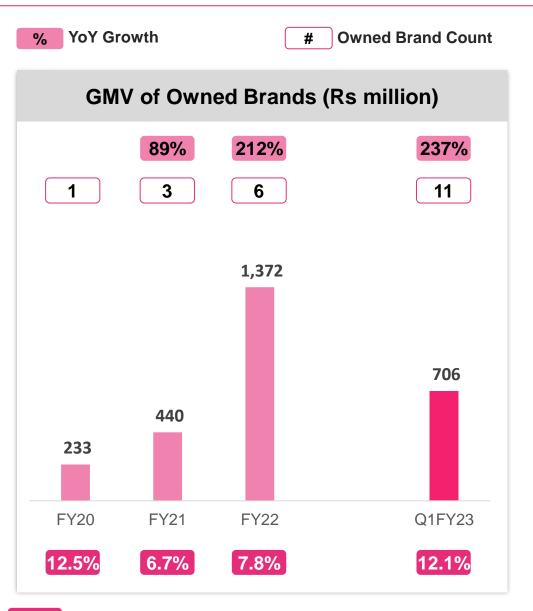
Fashion: Scaling tech to improve the shopping experience

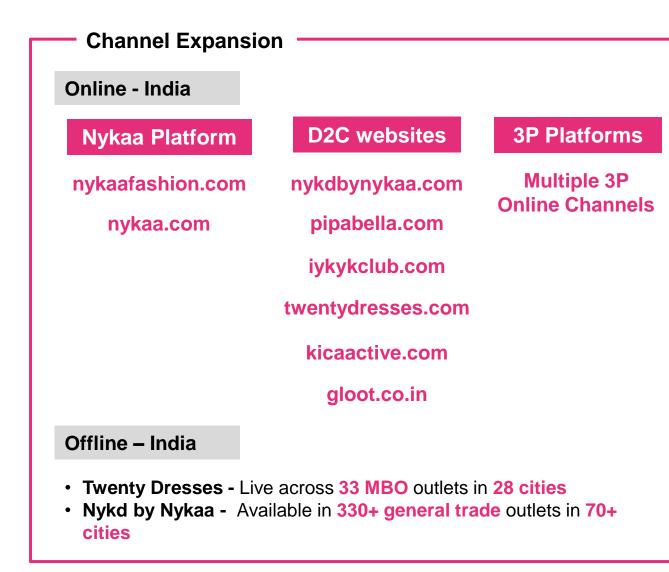






Fashion: Expanding depth and width of House of Brands Portfolio





Contribution of Owned Brands to Nykaa Fashion GMV

Fashion: Entering new categories with our House of Brands

Brand Types	FY20	FY21	FY22	Q1 FY23
Acquired	TWENTY DRESSES		pipa·bella	KICA
Built Internally		Nykd RSVP	gajra gang iykyk	Itha GLOOT Twig & Twine
Collaborations			Masaba (NYKD), Nikhil Thampi (RSVP), AlayaF (XXD)	

Categories	Women's Western Wear	Lingerie	Athleisure	Jewellery, Accessories	Bags, Footwear	Home	Men's Inner wear	Indian Wear
FY20	TWENTY DRESSES		TWENTY DRESSES	TWENTY DRESSES				
FY21	RSVP	Nykd						
FY22			Nykd	pipa·bella	iykyk RSVP			gajra gang
Q1 FY23			KICA	azai		Twig& Twine	GLOOT	l*kha

Fashion: Continue to expand width and depth of our House of Brands

Channel Expansion

Third party platforms



pipa·bella



D2C Websites













New Products Launched



Denims



Nazakat Collection









Furnishing & Decor













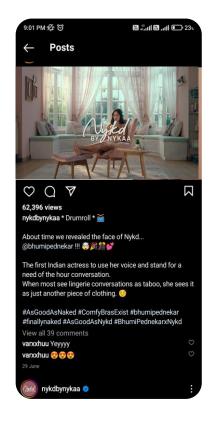






Fashion: Marketing campaigns to connect with the consumer













For Pride month (June), new collection added of graphic tees



Marketing Campaign featuring Brand Ambassador "Bhumi Pednekar" to announce new product



Marketing Campaign focused on new Connect Collection

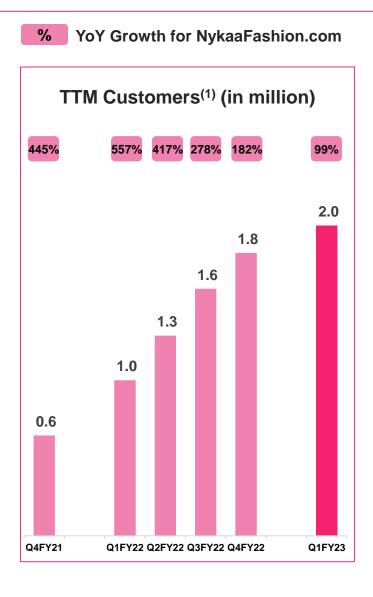


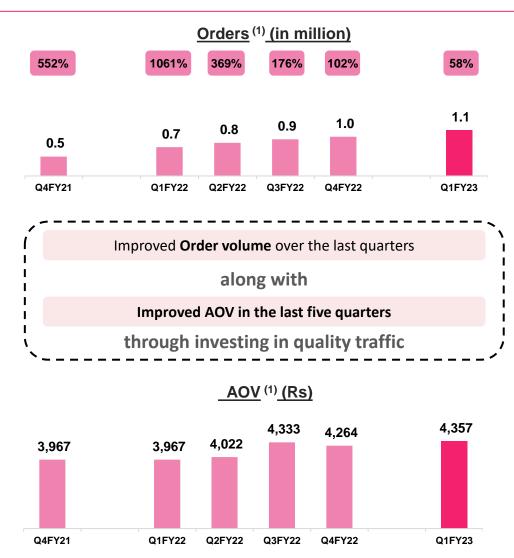
Launch of new products for Gloot

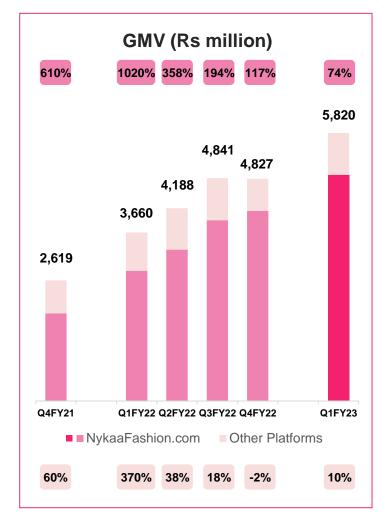


Introduction of Products and Brand Ethos of Twig & Twine

Fashion: Strong Sequential growth while maintaining focus on conversion







For NykaaFashion.com

^{2.} Previous quarters' numbers are restated to align with the new vertical definition





Financial Performance

Q1 FY23: Strong and Consistent Revenue growth

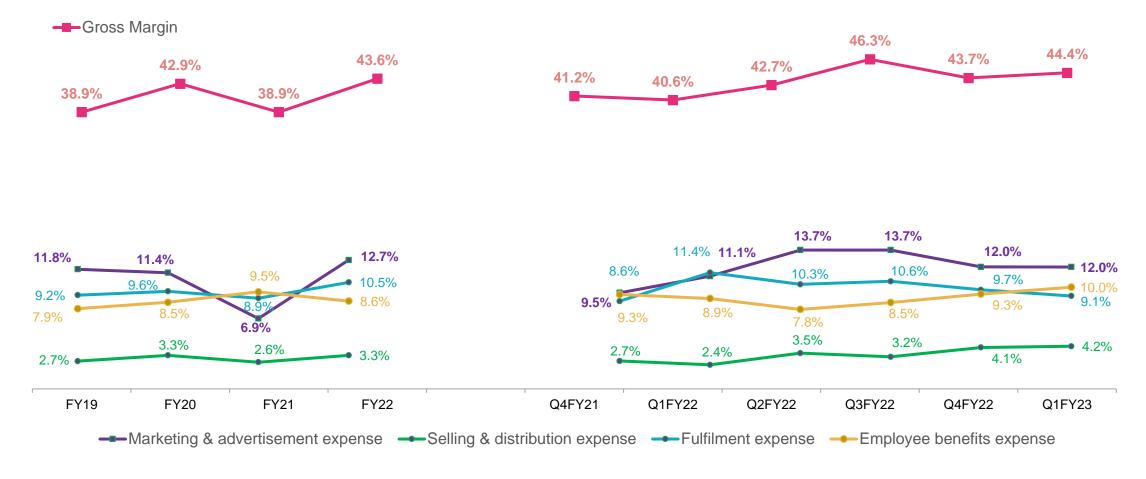


EBITDA Levers:

- 1. Gross Margin improvement
- 2. New Businesses SuperStore by Nykaa, NykaaMan & International
- 3. Salary Increment effective from Q1 FY23
- 4. Continued Expansion of fulfilment capacity and physical stores across India

Gross Profit Margin & Key Operating Expenses

% of Revenue from operations



Gross Profit margin improvement of **380** bps YoY in Q1 FY23

Notes:

- . Fulfilment expense includes Freight Expense, Packaging Expense & Payment Gateway Charges
- 2. Selling & distribution expenses includes Warehouse Outsource Manpower Cost, Selling Expenses, Beauty Advisor Fees, Warehouse Operation Management Expenses
- 8. Warehouse outsource manpower cost has been reclassified from Employee Benefit expense to Other expenses and disclosed separately. Previous period numbers are recasted to make it comparable.

Vertical Performance: Consistent performance with focus on profitable growth

. Na	Darticulare	Q1 FY23			Q4 FY22			Q1 FY22					
r NO	Particulars	BPC	Fashion	Others	Total	BPC	Fashion	Others	Total	BPC	Fashion	Others	Total
1	GMV	14,888	5,820	850	21,558	12,587	4,827	565	17,979	10,699	3,660	336	14,696
2	Growth	39%	59%	153%	47%	31%	84%	288%	45%	175%	752%	1279%	239%
3	NSV	9,199	1,733	341	11,272	7,918	1,506	226	9,650	6,687	1,258	105	8,050
4	Growth	38%	38%	224%	40%	29%	61%	471%	36%	147%	845%	653%	182%
5	Revenue from Operation	10,161	1,007	316	11,484	8,636	883	214	9,733	7,372	712	85	8,170
6	Growth	38%	41%	270%	41%	26%	68%	413%	31%	164%	823%	511%	183%
7	Gross Profit	4,213	791	95	5,099	3,492	709	51	4,253	2,746	547	23	3,31
3	Growth	53%	45%	313%	54%	29%	113%	363%	40%	333%	1020%	595%	384
9	Gross Profit Margin % to Revenue	41.5%	78.5%	30.0%	44.4%	40.4%	80.3%	24.0%	43.7%	37.3%	76.8%	26.9%	40.6
0	Fulfilment expense	800	207	43	1,050	739	176	34	949	792	130	12	93
1	Fulfilment expense % to Revenue	7.9%	20.5%	13.6%	9.1%	8.6%	20.0%	15.7%	9.7%	10.7%	18.2%	14.2%	11.4
2	Marketing & advertisement expense ⁽⁵⁾	785	440	63	1,288	689	422	52	1,163	517	307	39	863
13	Marketing and Advertisement % to Revenue	7.7%	43.7%	19.8%	11.2%	8.0%	47.8%	24.5%	12.0%	7.0%	43.1%	45.6%	10.6
14	Selling and Distribution expense	306	90	85	481	281	71	44	396	143	47	3	193
15	Selling and Distribution Margin % to Revenue	3.0%	8.9%	26.8%	4.2%	3.3%	8.1%	20.6%	4.1%	1.9%	6.6%	3.7%	2.4%
6	Contribution Profit	2,322	55	-96	2,281	1,783	40	-79	1,744	1,294	63	-31	1,32
7	Contribution profit Margin % to Revenue	22.9%	5.4%	-30.3%	19.9%	20.7%	4.5%	-36.8%	17.9%	17.6%	8.8%	-36.6%	16.2
	Key Expenses Ratios as a % to NSV												
18	Gross Profit Margin %	45.8%	45.7%	27.8%	45.2%	44.1%	47.1%	22.7%	44.1%	41.1%	43.5%	21.8%	41.2
9	Fulfilment expense %	8.7%	11.9%	12.6%	9.3%	9.3%	11.7%	14.8%	9.8%	11.8%	10.3%	11.5%	11.6
20	Marketing and Advertisement expense ⁽⁵⁾ %	8.5%	25.4%	18.4%	11.4%	8.7%	28.0%	23.2%	12.1%	7.7%	24.4%	37.0%	10.7
21	Selling and Distribution expense %	3.3%	5.2%	24.9%	4.3%	3.5%	4.7%	19.5%	4.1%	2.1%	3.8%	3.0%	2.49
2	Contribution Margin %	25.2%	3.2%	-28.1%	20.2%	22.5%	2.6%	-34.8%	18.1%	19.3%	5.0%	-29.7%	16.

Notes:

- 1. Previous quarters' numbers are restated to align with the new vertical definition
- 2. Other Vertical includes NykaaMan, eB2B business "Superstore by Nykaa" and International
- 3. Fulfilment expense includes Freight Expense, Packaging Expense & Payment Gateway Charges
- 4. Selling & distribution expenses includes Warehouse Outsource Manpower Cost, Selling Expenses, Beauty Advisor Fees, Warehouse Operation Management Expenses
- 5. Branding Media & Production Cost is not considered for Contribution Profit considering its benefit to accrue over long term
- 6. NSV refers to Net Sales Value calculated basis GMV minus discounts, cancellation & returns and taxes
 - GMV and NSV YoY growth may have reverse trend due to change in discount %, returns % and mix effect (NSV of other channel is getting favorable impact due to the mix of eB2B Business)

Q1 FY23: Continued Revenue growth with sustained EBITDA margin

(All amounts in Rs million, unless otherwise stated)

Sr	Particulars			Year Ended	YoY Growth			
No	r ai ticulai s	Jun-22	Jun-21	YoY Growth	Mar-22	QoQ Growth	Mar-22	TOT GIOWIII
1	Revenue from Operations	11,484	8,170	41%	9,733	18%	37,739	55%
2	Cost of goods Sold	6,385	4,853	32%	5,481	17%	21,300	43%
3	Gross Profit	5,099	3,317	54%	4,253	20%	16,439	73%
4	Gross Profit Margin %	44.4%	40.6%	380 bps	43.7%	71 bps	43.6%	471 bps
5	Fulfilment expense	1,050	934	12%	949	11%	3,956	82%
6	Marketing & advertisement expense	1,376	906	52%	1,165	18%	4,781	183%
7	Selling and distribution expense	481	193	149%	396	21%	1,246	95%
8	Employee benefits expense	1,147	726	58%	908	26%	3,259	40%
9	Other expense	585	287	104%	449	30%	1,564	45%
10	Operating Expenses	4,638	3,047	52%	3,867	20%	14,807	87%
11	EBITDA	461	269	71%	385	20%	1,633	4%
12	EBITDA Margin %	4.0%	3.3%	71 bps	4.0%	5 bps	4.3%	-209 bps
13	Depreciation	84	53	58%	90	-7%	262	41%
14	Amortisation	226	142	59%	215	5%	702	33%
15	Finance Cost (Net of other income)	67	43	56%	22	202%	195	3%
16	Profit/(Loss) before Tax	83	31	165%	58	43%	473	-28%
17	Total tax expense /(income)	27	-4		-18		60	
18	Net Profit after Tax	57	35	61%	76	-25%	413	-33%
19	Share in loss of associate	-7						
20	Net Profit/(Loss)	50	35	42%	76	-34%	413	-33%
21	Fulfilment cost % to Revenue	9.1%	11.4%	230 bps	9.7%	61 bps	10.5%	-156 bps
22	Marketing & advertisement expense % to Revenue	12.0%	11.1%	-89 bps	12.0%	-1 bps	12.7%	-575 bps
23	Selling & distribution expense % to Revenue	4.2%	2.4%	-182 bps	4.1%	-11 bps	3.3%	-330 bps
24	Employee expense % to Revenue	10.0%	8.9%	-110 bps	9.3%	-66 bps	8.6%	91 bps

Notes:

- 1. Other Expense are excluding Fulfilment expense, Marketing & Advertisement Expense and Selling & Distribution Expenses
- 2. Selling & distribution expenses includes Warehouse Outsource Manpower Cost, Selling Expenses, Beauty Advisor Fees, Warehouse Operation Management Expenses
- 3. Selling & distribution expense was higher in Q1 FY23 on account of Business Development Executives deployed into eB2B business and owned brands offline channel, and commission to third party platforms
- 4. Finance cost includes the interest cost on lease liabilities of Rs 74 Mn in Q1 FY23 vs Rs 31 Mn in Q1 FY22 (139% YoY)
- 5. Amortisation includes the Lease rentals of Rs 188 Mn in Q1 FY23 vs Rs 112 Mn in Q1 FY22 (68% YoY)





Other Business Updates



- Focused on expanding fulfilment centers to increase the reach and penetration
- Launched an app "DISHA" for the on-ground business development team to enable them
 to sell better
- Transacting retailers in Q1 FY23 was 45,030 (2.4x compared to last quarter) in 516 cities (1.7x compared to last quarters)
- 165 brands listed on the SuperStore app

2 INTERNATIONAL . BUSINESS .

- Nykaa's Owned Brands (BPC) available in Mauritius in partnership with a local retailer
- Nykaa's Onwed Brands (BPC) listed on horizontal e-commerce platform Noon.com in UAE
- Nykaa Arabia Social Media handle to deliver localized content for the UAE customers
- Nykaa Natural's products Hair and Bath & Body range, listed on Amazon.com (US)



With a focus to create a better consumer experience, Nykaa has continually focused on expanding its network of fulfilment centers. There were 30 fulfilment centers in 14 cities with a total capacity of 10.5 Lacs sq. ft., as of June 30, 2022

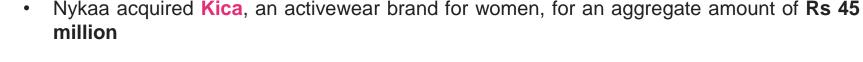
Q1 FY23: Acquisition Updates



- Nykaa acquired a minority stake of 18.51% in Earth Rhythm, a science-focused beauty brand, for an aggregate amount of Rs 417 million
- Earth Rhythm's active focus on research-based and results-oriented products has earned its credentials as a sustainable and inclusive brand amongst Indian beauty consumers
- In a joint venture with Onesto Labs, Nykaa ventured into nutricosmetics to unlock a new but high-potential category of edible beauty in India by acquiring 60% stake for an aggregate amount of Rs 36 million



 Nykaa and Onesto Labs have joined hands owing to the latter's expertise in creating ingredient-conscious products under the brand name "Nudge", a vital prerequisite in nutricosmetics



- 3 KICA
- Through this acquisition, Nykaa aims to connect with the growing active-wear community

of athletes and everyday fitness seekers with greater variety and curation in this category

Glossary

Term	Description
Annual Unique Transacting Customers	Unique customers identified by their email-id or mobile number who have placed at least one Order on our websites, mobile applications or physical stores during the last 12 months ended as on measurement date. Annual Transacting Customers, with respect to beauty and personal care, denotes Annual Transacting customers on the Nykaa websites and mobile applications and physical stores. Annual Transacting customers, with respect to Fashion, denotes Annual Transacting customers on the Nykaa Fashion website and the mobile application, with respect to Others, denotes Annual Transacting customers on the Nykaa Man website and the mobile application, "SuperStore by Nykaa" website and mobile application
Average Order Value / AOV	GMV generated across our websites, mobile applications and physical stores divided by Orders considered for such GMV.
Contribution Profit	Contribution Profit is a non-GAAP financial measure. Contribution Profit refers to Gross profit for the period, after the adjustment of Fulfillment Expenses, Marketing Expenses (Other than branding), Selling & Distribution Expenses.
Cost of Goods Sold	Cost of Goods Sold is a non-GAAP financial measure. cost of goods sold refers to cost of material consumed, purchase of traded goods, changes in finished goods and stock-in-trade.
EBITDA	EBITDA is a non-GAAP financial measure. EBITDA refers to our profit/(loss) before Tax for the period, as adjusted to exclude (i) Other Income, (ii) Depreciation and Amortization Expenses, (iii) Finance Costs. EBITDA Margin refers to the percentage margin derived by dividing EBITDA by Revenue from Operations
Gross Profit	Gross Profit is a non-GAAP financial measure. Gross Profit refers to Revenue from Operations less Cost of Material Consumed, Purchase of Traded Goods, Changes in Finished Goods and Stock-in-trade. Gross Profit Margin refers to the percentage margin derived by dividing Gross Profit by Revenue from Operations.
Gross Merchandise Value/ "GMV"	Monetary value of Orders inclusive of taxes and gross of discounts, if any, across our websites, mobile applications and physical stores prior to product returns or order cancellations and including sales to and through third party channels. GMV, with respect to BPC, denotes GMV of BPC vertical. GMV, with respect to Fashion, denotes GMV of Fashion vertical. GMV, with respect to Others, denotes GMV of Other Verticals
Monthly Average Unique Visitors	Number of unique devices (laptops, mobile phones, etc.) which recorded at least one Visit to our websites or mobile applications during the month. Monthly Average Unique Visitors, with respect to BPC, denotes Monthly Average Unique Visitors on the Nykaa websites and mobile applications. Monthly Average Unique Visitors, with respect to Fashion, denotes Monthly Average Unique Visitors on the Nykaa Fashion website and the mobile application. Monthly Average Unique Visitors, with respect to Others, denotes Monthly Average Unique Visitors on the Nykaa Man website and the mobile application, "SuperStore by Nykaa" website and mobile application
Net Sales Value "NSV"	NSV refer to Net Sales Value and calculated basis GMV minus Discounts, Cancellation & Returns, and Taxes.
Orders	All orders placed on our websites, mobile applications and physical stores prior to any cancellations and returns. Orders, with respect to BPC Vertical, includes all Orders that placed on Nykaa websites & mobile applications and Physical Store, having at least one BPC product. Orders, with respect to Fashion Vertical, includes all Orders that placed on Nykaa website & mobile application, and "SuperStore by Nykaa" website & mobile application.
Visits	Number of visits to our websites and mobile applications. A visit is considered ended when no new request has been recorded in more than 30 minutes from the same device to the website or the mobile application. Visits, with respect to beauty and personal care, denotes Visits to the Nykaa websites and mobile applications. Visits, with respect to Fashion, denotes Visits to the Nykaa Fashion website and the mobile application. Visits with respect to Others, denotes Visits to Nykaa Man website and mobile application, "SuperStore by Nykaa" website and mobile application
Verticals	BPC refers to Beauty and Personal Care and includes Beauty business from Nykaa.com, Physical store and sale of Beauty Owned Brands through 3P online and offline channels. Fashion includes Fashion business from NykaaFashion.com, Nykaa.com, Physical Stores and sale of Fashion Owned Brands through 3P online and offline channels Others includes businesses from NykaaMan, eB2B business "SuperStore by Nykaa" and International

Thank you

Key Operational Metrics

Sr No	Metric	Unit
Α	Number of Visits	
	Beauty and Personal Care	Million
	Fashion	Million
	Others	Million
В	Monthly Average Unique Visitors	
	Beauty and Personal Care	Million
	Fashion	Million
	Others	Million
С	Orders	
	Beauty and Personal Care	Million
	Fashion	Million
	Others	Million
D	Average Order Value (AOV)	
	Beauty and Personal Care	₹
	Fashion	₹
	Others	₹
Е	Annual Unique Transacting Customers	
	Beauty and Personal Care	Million
	Fashion	Million
	Others	Million
F	Gross Merchandise Value (GMV)	
	Beauty and Personal Care	₹ in Million
	Fashion	₹ in Million
	Others	₹ in Million
	Total	₹ in Million

			nded			
Jun-21	Sep-21	Dec-21	Mar-22	Jun-22	Jun-22 YoY growth	Jun-22 Seq. growth
		'				
205	211	221	204	222	8%	9%
98	115	115	113	118	20%	5%
9	9	11	11	14	51%	25%
17	19	20	19	22	26%	18%
13	16	16	16	16	21%	1%
2	2	2	2	3	58%	22%
5.8	6.0	7.5	7.2	8.1	40%	13%
1.1	1.3	1.3	1.3	1.5	28%	15%
0.1	0.1	0.2	0.2	0.3	70%	40%
1,832	1,910	1,967	1,716	1,780	-3%	4%
3,153	3,242	3,558	3,616	3,732	18%	3%
2,274	2,502	2,927	3,084	3,199	41%	4%
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6.5	7.0	7.5	8.0	8.6	33%	6%
1.0	1.3	1.6	1.8	2.0	99%	10%
0.2	0.3	0.3	0.4	0.4	86%	8%
10,699	11,698	15,105	12,587	14,888	39%	18%
3,660	4,188	4,841	4,827	5,820	59%	21%
336	343	483	565	850	153%	50%
14,696	16,229	20,428	17,979	21,558	47%	20%

YoY Growth
30%
156%
210%
46%
166%
217%
57%
114%
188%
-5%
25%
52%
46%
182%
193%
49%
168%
344%
71%