

FSN E-COMMERCE VENTURES LIMITED (NYKAA)

Directorship held by Directors of the Company as on January 16, 2025

Sr. No.	Name of Directors	Name of Entities	Type
1	Ms. Falguni Nayar (Executive Chairperson, Managing Director and Chief Executive Officer)	FSN E-Commerce Ventures Limited Nykaa E-Retail Limited FSN Brands Marketing Private Limited Kotak Securities Limited Heritage View Developers Private Limited Golf Land Developers Private Limited Sea View Probuild Private Limited Sealink View Probuild Private Limited Sanjay & Falguni Nayar Foundation 72 Ventures LLP	Listed Body Corporate Unlisted Public Body Corporate Unlisted Public Body Corporate (Deemed) Unlisted Public Body Corporate Private Body Corporate Private Body Corporate Private Body Corporate Private Body Corporate Private (Section 8 Company) LLP Body Corporate
2	Mr. Sanjay Nayar (Non-Executive, Non- Independent Director)	FSN E-Commerce Ventures Limited FSN International Limited FSN Distribution Limited Nykaa Foundation Nykaa International UK Limited Nessa International Holdings Limited Nysaa Beauty LLC Nysaa Distribution FZE Nysaa Cosmetics Trading Nysaa Trading LLC Heritage View Developers Private Limited Sanjay & Falguni Nayar Foundation Sealink View Probuild Private Limited Sea View Probuild Private Limited Pratham Education Foundation CSEP Research Foundation Indian School of Business Pratham Inst. for Literacy Education and Vocational Training Epimoney Private Limited Grameen Impact Investments India Private Limited ASSOCHAM (The Associated Chambers of Commerce and Industry of India) 72 Ventures LLP Sorin Advisors LLP Alpha Alternatives MSAR LLP SDG India Impact LLP Peak Venture Advisors LLP	Listed Body Corporate Unlisted Public Body Corporate Unlisted Public Body Corporate Private (Section 8 Company) Foreign Body Corporate Foreign Body Corporate Foreign Body Corporate Foreign Body Corporate Foreign Body Corporate Foreign Body Corporate Private Body Corporate Private (Section 8 Company) Private Body Corporate Private Body Corporate Private (Section 8 Company) Private (Section 8 Company) Private (Section 8 Company) Private (Section 8 Company) Private Body Corporate Private Body Corporate Private (Section 8 Company) LLP Body Corporate LLP Body Corporate LLP Body Corporate LLP Body Corporate LLP Body Corporate
3	Ms. Adwaita Nayar (Executive Director)	FSN E-Commerce Ventures Limited Nykaa Fashion Limited (MD&CEO) Nykaa Foundation 72 Ventures LLP Sorin Advisors LLP Peak Venture Advisors LLP	Listed Body Corporate Unlisted Public Body Corporate Private (Section 8 Company) LLP Body Corporate LLP Body Corporate LLP Body Corporate
4	Mr. Anchit Nayar (Executive Director)	FSN E-Commerce Ventures Limited Nykaa E-Retail Limited (MD&CEO) FSN Brands Marketing Private Limited 72 Ventures LLP Sorin Advisors LLP	Listed Body Corporate Unlisted Public Body Corporate Unlisted Public Body Corporate (Deemed) LLP Body Corporate LLP Body Corporate

Sr. No.	Name of Directors	Name of Entities	Type
5	Mr. Milan Khakhar (Non-Executive, Non-Independent Director)	FSN E-Commerce Ventures Limited Nykaa Fashion Limited Solid Stone Company Limited Global Instile Solid Industries Limited Solid Realty Company Private Limited Universal Mosaic and Stone Industries Private Limited Universal Tiles & Stone Company Limited	Listed Body Corporate Unlisted Public Body Corporate Listed Body Corporate Unlisted Public Body Corporate Private Body Corporate Private Body Corporate Unlisted Public Body Corporate
6	Mr. Milind Sarwate (Independent Director)	FSN E-Commerce Ventures Limited Mahindra & Mahindra Financial Services Limited Asian Paints Limited Hexaware Technologies Limited Matrimony.com Limited Sequent Scientific Limited CEAT Limited Wheelsemi Private Limited Halite Personal Care India Private Limited Increate Foundation Omniactive Health Technologies Limited Increate Value Advisors LLP Increate Social Value Advisors & Resources LLP Withya HR Fund LLP	Listed Body Corporate Listed Body Corporate Listed Body Corporate Unlisted Public Body Corporate Listed Body Corporate Listed Body Corporate Listed Body Corporate Private Body Corporate Private Body Corporate Private (Section 8 Company) Unlisted Public Body Corporate LLP Body Corporate LLP Body Corporate LLP Body Corporate
7	Ms. Anita Ramachandran (Independent Director)	FSN E-Commerce Ventures Limited Nykaa Foundation Grasim Industries Limited Ujjivan Small Finance Bank Limited Happiest Minds Technologies Limited Blue Star Limited Aditya Birla Housing Finance Limited Godrej and Boyce Manufacturing Company Limited Metropolis Healthcare Limited Ultratech Cement Limited Cerebrus Consultants Private Limited Aragen Life Sciences Limited	Listed Body Corporate Private (Section 8 Company) Listed Body Corporate Listed Body Corporate Listed Body Corporate Listed Body Corporate Unlisted Public Body Corporate Unlisted Public Body Corporate Listed Body Corporate Listed Body Corporate Private Body Corporate Unlisted Public Body Corporate
8	Mr. Pradeep Parmeswaran (Independent Director)	FSN E-Commerce Ventures Limited Nykaa E-Retail Limited	Listed Body Corporate Unlisted Public Body Corporate
9	Mr. Seshashayee Sridhara (Independent Director)	FSN E-Commerce Ventures Limited FSN Brands Marketing Private Limited Happiest Minds Technologies Limited FSN International Limited Nykaa International UK Limited Nessa International Holdings Limited Nysaa Beauty LLC Nysaa Distribution FZE Nysaa Cosmetics Trading Nysaa Trading LLC	Listed Body Corporate Unlisted Public Body Corporate (Deemed) Listed Body Corporate Unlisted Public Body Corporate Foreign Body Corporate Foreign Body Corporate Foreign Body Corporate Foreign Body Corporate Foreign Body Corporate Foreign Body Corporate
10	Mr. Santosh Desai (Independent Director)	FSN E-Commerce Ventures Limited Think9 Consumer Technologies Private Limited Papadmaji Agro Food Private Limited Bidada Foods Private Limited D.B. Corp Limited Cupid Limited Altacura AI Absolute Return Fund LLP SVD Consulting LLP	Listed Body Corporate Private Body Corporate Private Body Corporate Private Body Corporate Listed Body Corporate Listed Body Corporate LLP Body Corporate LLP Body Corporate